

>> Program performance dashboard

Client name

Month year · Rev 1.0

lateralworks

Twelve metrics. Every one has a named owner, a named source, and an agreed definition before it is published.

Each metric carries a counterweight: schedule is never reported without gate integrity, and capacity is never reported without the commitment that funds it.

Metric	Owner	Cadence	Target	Live from
Tier 1 — Enterprise outcome Executive Committee and Program GM, quarterly				
Customer commitment secured Signed long-term supply agreement volume covered by take-or-pay or prepay	VP Sales	Monthly	Anchor-customer LTSA signed before EC ramp approval	Now
Capacity committed to ramp demand Secured wafer, substrate, assembly and test capacity against the committed ramp	Supply chain lead	Quarterly	Full coverage to committed volume, by binding constraint	60 days
Internalization rate Share of module manufacturing value performed at internal sites	Capacity scaling lead	Quarterly	Target share by committed date	60 days
Full-flow cycle time Order-to-ship lead time per product, tracked as POR, goal and stretch	Mfg Flow Architect	Quarterly	Goal and stretch lead times set per product	Flow lock
Tier 2 — Program and PDT health Program GM monthly, Product Delivery Teams weekly				
Gap to target, per product Bottom-up finish date against the committed PRD and qualification dates	PDT Program Manager	Weekly	Zero, or escalated	60 days
Decision latency Days from decision requested to decision recorded, by deciding body	Product Boss	Monthly	PDT under 3 days; Program GM under 14; EC under 30	60 days
Critical-path role fill rate Core PDT roles named, allocated and in seat on every committed product	HR lead / Product Boss	Monthly	100% on committed products	Now
Gate integrity Phase-gate deliverables signed at the gate; bypasses and waivers counted	Product Boss	Per gate	Zero unapproved bypasses	Now
Quality, yield and economics Product Delivery Leaders, Quality and Finance				
Field and customer quality Rolling twelve-month defect rate by product, returns shown separately	Quality lead	Monthly	DPPB ceiling set per product family	Now
Integrated test yield Full-flow ITY per product: probe, final test, assembly and module test	Yield lead	Monthly	Baseline set per product, then high-90s at every step	Flow lock
Defect attribution Share of module defects traced to a specific component, step and supplier	Yield lead / IT	Monthly	Set at ramp; every escape traceable to source	Trace live
Unit cost against business case Landed cost per unit against the figure the CAPEX case was approved on	PDL / Finance	Quarterly	Within 20% at PRD, on plan at ramp	60 days

Live from

Now — the data already exists. No new build.

60 days — stand up within two months. No new systems, no new headcount.

Flow lock — needs the manufacturing flow decision made and a Manufacturing Flow Architect in seat.

Trace live — needs full-flow, die-level traceability running. Cannot be retrofitted once the ramp starts.

Deliberately not on this wall

The PDT weekly pack. Schedule movement, float consumed, aged decisions, requirements volatility and team dedication are each PDT's refresh-planning pack. They feed gap to target and decision latency above.

Deliverable counts. The forty-plus swimlane items (PKG, TST, YLD, PROC and DATA) and the qualification set stay in the swimlane trackers, reviewed at the gate rather than on the wall. Counting deliverables closed measures activity, not delivery.