COST REDUCTION PROGRAM · BIWEEKLY CEO REVIEW

Slipping initiatives — exception report

Initiatives with a sustained (>3-week) slipping pattern — trend, root cause, and who the CEO review needs in the room

Data as of refresh: Sep 15, 2026
Bands: WATCH ≤ 2 wk late · AT RISK ≤ 4 wk · RED > 4 wk
Ordered by 4-week net slip

5
initiatives in a sustained slip pattern

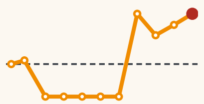
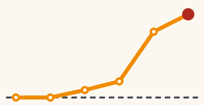
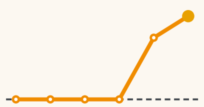
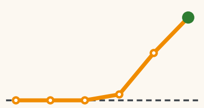
4 of 4
North Star slipped every refresh

+112 d
largest 4-wk net slip (Reduce Maintenance)

4
one-refresh slips — not yet a pattern

SUSTAINED SLIP PATTERN — ROOT CAUSE AND CEO REVIEW PARTICIPATION

Focus rule: initiatives that slipped in 2+ of the last 4 weekly refreshes (a >3-week slipping pattern). One-off moves and stable standing exceptions are listed below the table.

	Initiative	Gap / 4-wk pattern	Root cause (verbatim, current refresh)	CEO review: participants · assistance requested
	**Reduce Maintenance Expense** Target Dec 31, 2026 RED	**64 d late** slipped 3 of last 4 refreshes +112 d over 4 wks	“Slip due to change from M to G (schedule needs scrubbing)”	In the room: G (incoming owner) · M (handoff) **Ask: Ratify the scrubbed schedule and stop the oscillation: +112 d out, 29 back,** 29 out again in four weeks.
	**North Star Metrics (Series C)** Target Sep 10, 2026 RED	**67 d late** slipped 4 of last 4 refreshes +67 d over 4 wks	“Slip due to waiting for feedback to revise schedule”	In the room: Leadership reviewers owing feedback · workstream owner **Ask: Deliver the feedback — slipped every refresh for four straight weeks;** longest gap in the program.
	**Renegotiate Contractor Contracts** Target Dec 27, 2026 WATCH	**13 d late** slipped 2 of last 4 refreshes +35 d over 4 wks	“No change”	In the room: Contracts workstream owner (name owner in workbook) **Ask: Explain the 42-day swing (21 early → 21 late in four weeks) and record** causes for the Aug 25 / Sep 8 slips.
	**Maint vs Capitalisation (Financial Allocations)** Target Jan 16, 2027 AT RISK	**27 d late** slipped 2 of last 4 refreshes +27 d over 4 wks	“Slip due to leadership sign-off not started”	In the room: Leadership sign-off holder · Finance workstream owner **Ask: Start the sign-off — two consecutive slips; one more crosses the red band.**
	**Ops Payroll BOM Allocations** Target Oct 30, 2026 WATCH	**14 d late** slipped 3 of last 4 refreshes +14 d over 4 wks	“Slip due to looking to roll this out of LW initiaitives as we believe this is accoutning treatment”	In the room: Finance · program leadership **Ask: Make the keep-or-remove call — three straight weeks of creep while the** decision waits.

Root causes quoted verbatim from the workbook Dashboard sheet (current refresh). Renegotiate Contracts reads “No change” this refresh; the workbook does not retain causes for its Aug 25 / Sep 8 slips.

OUTSIDE THE PATTERN — ONE-REFRESH SLIPS AND STANDING EXCEPTIONS

Slipped this refresh only (enter this page if they recur): Reserve Amortization −48 d (“waiting for Operations sign-off”) · Audit & Installation −13 d (“waiting to review at GC Summit”) · T&E Policy −6 d (AP specialist hire) · Deck Automation −1 d.

Deep-red but stable this month: Freight Savings +58 d (held 4 wks; GC Academy gate) · GCP Storage +53 d (one slip in 4 wks; RAW image work) · AI Mode Decision +31 d (no refresh since Jul 13 — nine weeks stale).

Countervailing move: T1 Automation pulled in 10 d (“data pipleine update of processing_utils library starting early”) — now 11 d late.

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