

Realized run-rate

\$1.4M / yr

Forecast at target date

\$2.6M / yr

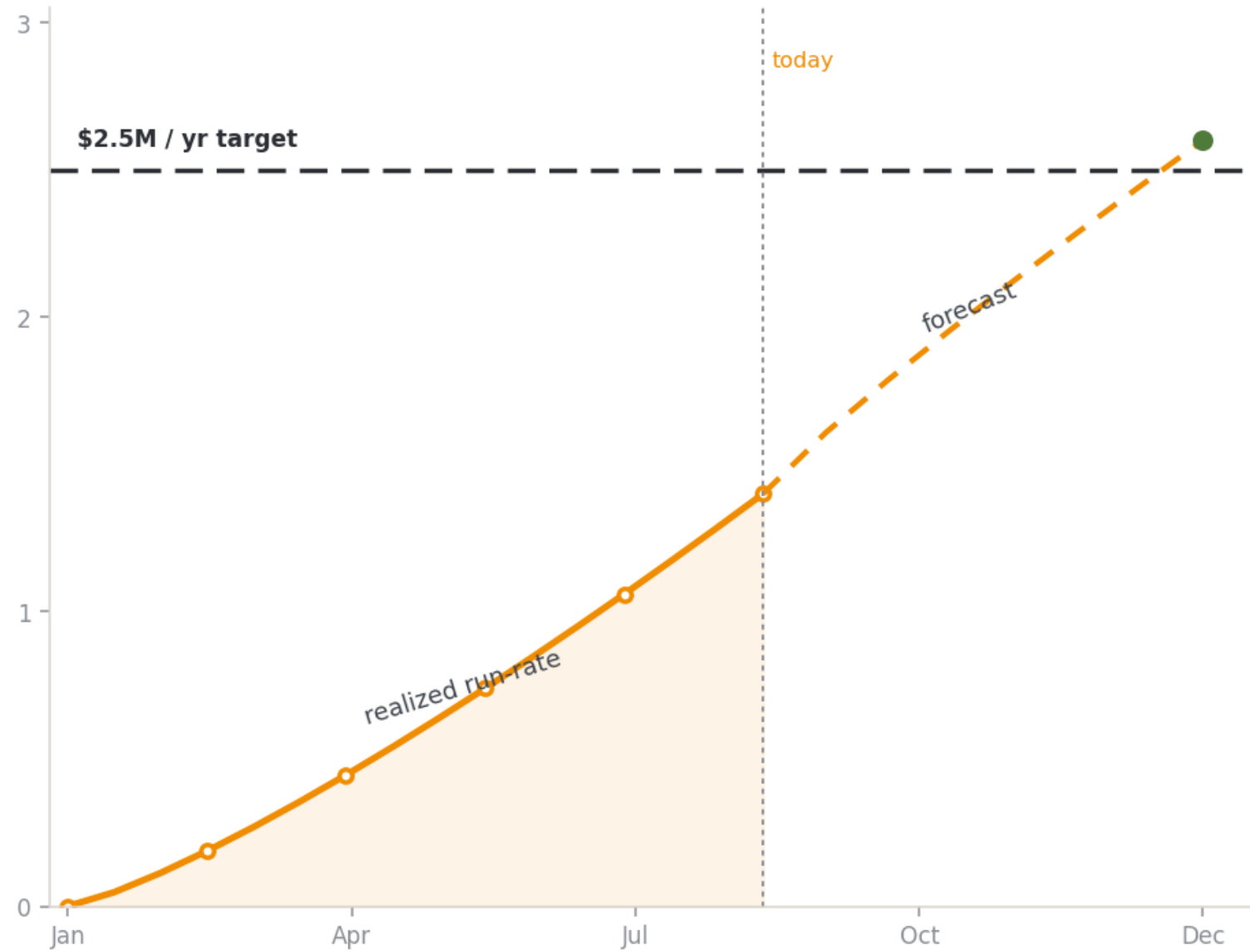
Target

\$2.5M by Dec 31

Days to target

142

Savings run-rate vs target (\$M / yr)



Initiatives — savings target, timing, status

Gross margin layer			
●	1.5 BOM cost reductions	\$0.9M	Q4
●	1.2 Freight savings	\$0.7M	Q4
●	1.1 Site lease reduction	\$0.4M	Q3
●	1.3 Maintenance standardization	\$0.3M	Q3
●	1.4 Audit planning & GC pay-points	\$0.3M	Q4
Net margin layer			
●	Net-margin slate — scoping now	TBD	2H26

Same cadence, same view, done by Dec 2026