

Portfolio Trends: What changed this week

Movement measured against the previous workbook
Slip and pull-in are forecast moves, not target moves

Movement since Sep 25, 2026 — 7 of 12 milestones moved, 4 crossed a health band

3 / 4

pulled-in / slipped this week

8 / 1 / 3

was 10 / 2 / 0

+146 d

worst exposure (Altair POR1,4 Module Qualified)

0 of 12

still on an earlier update

HEALTH BAND CHANGES

Procyon POR 4 Production Release

RED → AMBER (97 → 16 d)

target moved Apr 29 → Jul 19 — the band followed the target, not the work

Lyra Next Sample WS

RED → GREEN (41 → -3 d)

Lyra POR 1 B0 Qual Complete

AMBER → GREEN (18 → -100 d)

+1 more not shown

WORST EXPOSURE NOW

Altair POR1,4 Module Qualified

146 d late (was 122 d)

POR1: MP release (OSAT A + OSAT B)

144 d late (was 121 d)

Altair Oct 232K samples

98 d late (was 73 d)

Vega MP released

83 d late (was 80 d)

Procyon POR 4 Qual complete

63 d late

MILESTONE MOVEMENT AND DATA FLAGS

Program	Standardized milestone	Moved	Gap now (was)	Driver / flag
Lyra	Lyra POR1 Production Release	136 d pull-in	-4 (24)	TARGET MOVED Jul 17 → Mar 31 Pull-in due to leveraging the QFN evaluation on A0...
Lyra	Lyra POR 1 B0 Qual Complete	118 d pull-in	-100 (18)	[PM covering note, 2 Oct 2026] QFN 5x5 vehicle de-risks the driver and pulls in.
Lyra	Lyra Next Sample WS	44 d pull-in	-3 (41)	[PM covering note, 2 Oct 2026] QFN 5x5 vehicle de-risks the driver and pulls in.
Altair 1	Altair Oct 232K samples	25 d slip	98 (73)	Slip due to delay in starting all embedded substrates at OSAT A.
Altair 1	Altair POR1,4 Module Qualified	24 d slip	146 (122)	Slip due to alignment that Fab A is working on functional wafers now and will start qual.
Altair 1	POR1: MP release (OSAT A + OSAT B)	23 d slip	144 (121)	Slip due to alignment that Fab A is working on functional wafers now and will start qual.
Vega	Vega MP released	3 d slip	83 (80)	[PM covering note, 2 Oct 2026] Week-on-week direction unreliable · missing.
Procyon	Procyon POR 4 Production Release	—	16 (97)	TARGET MOVED Apr 29 → Jul 19 no cause recorded at the last update

Moved = change in forecast finish against the previous workbook. Gap now (was) = days late against target, this report and last. Flags describe changes to the recorded data, not to the schedule.

Portfolio Trends: Where to deep-dive

Focus rule: slipped in 2+ of the last 4 refreshes AND lost 14d or more over them
Grouped by program, worst-affected program first

Milestones losing ground in a sustained pattern — the trend, what the team says is causing it, and who leadership needs in the room

4

milestones in a sustained slip pattern

+67 d

largest 4-wk net slip (Altair 1)

14

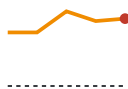
overdue actions across the shortlist

1

with no owner named in the workbook

SUSTAINED SLIP PATTERN — ROOT CAUSE AND WHO TO CONVENE

One bad refresh is an event; two in four is a trend. Only the trend rewards a deep dive — single large moves and smaller drifts are listed underneath, not dropped.

Program · standardized milestone	Gap · 4-week pattern	Root cause (verbatim, this refresh)	Deep-dive review: who to convene · what to establish
 ALTAIR 1 Altair POR1,4 Module Qualified RED Target Mar 15, 2027	146 d late slipped 2 of last 4 refreshes +67 d over 4 wks	"Slip due to alignment that Fab A is working on functional wafers now and will start qual wafers in early November."	In the room: Marcus · Marcus/Elena · Yuki Ask: 3 actions overdue (oldest Jul 31)
 POR1: MP release (OSAT A + OSAT B) RED Target Mar 31, 2027	144 d late slipped 2 of last 4 refreshes +56 d over 4 wks	"Slip due to alignment that Fab A is working on functional wafers now and will start qual wafers in early November. Sep 25 - No change. Qual is the gating item."	In the room: Marcus/Elena · Elena · Marcus Ask: 2 actions overdue (oldest Aug 15)
 Altair Oct 232K samples RED Target Oct 14, 2026	98 d late slipped 3 of last 4 refreshes +42 d over 4 wks	"Slip due to delay in starting all embedded substrates at OSAT A."	In the room: Elena · Owen · Dev Ask: 9 actions overdue (oldest Jun 22)
 VEGA Vega MP released RED Target Jun 30, 2027	83 d late slipped 2 of last 4 refreshes +17 d over 4 wks	"Slip due to Altair simulation and DOE"	NO OWNER NAMED in this milestone's action log Ask: no cause for the 26d move (Sep 16)

OUTSIDE THE PATTERN — EVENTS, DRIFT AND RECOVERIES

One large move, no pattern (watch for a second): Procyon Next Sample WS +17 d

Slipping but under a band over four weeks: none

Held, no net movement over four weeks: Procyon POR 4 Qual complete · Procyon POR 4 Production Release

Moving the right way: Lyra POR1 Production Release ·112 d · Lyra POR 1 B0 Qual Complete ·101 d · Vega POR4 Qual Complete (Pattern/OSAT A) ·20 d · Lyra Next Sample WS ·20 d

Completed: Vega Next samples (100 piece alpha samples)

Root causes quoted verbatim from the workbook Dashboard sheet. Owners and overdue actions read from each milestone's own action log. Pattern and net slip computed from the weekly forecast series.

Portfolio Trends: Summary

All standardized milestones across the four programs — one page per program follows

12
standardized milestones tracked

4
programs on this report

146 d
worst gap (Altair 1)

-11.8 d/wk
worst slip rate, 6-wk avg (Procyon)

Program	Standardized milestone (exact naming)	Target / window	Forecast / actual finish	Gap (d)	Moved since last report	Band
Altair 1	Altair Oct 232K samples	Oct 14, 2026	Jan 29, 2027	98	-25 d (slip)	RED
	Altair POR1,4 Module Qualified	Mar 15, 2027	Aug 8, 2027	146	-24 d (slip)	RED
	POR1: MP release (OSAT A + OSAT B)	Mar 31, 2027	Aug 22, 2027	144	-23 d (slip)	RED
Vega	Vega Next samples (100 piece alpha samples)	Jun 30, 2026	Aug 23, 2026 done	54	0 d	RED
	Vega POR4 Qual Complete (Pattern/OSAT A)	May 14, 2027	Jul 13, 2027	60	0 d	RED
	Vega MP released	Jun 30, 2027	Sep 21, 2027	83	-3 d (slip)	RED
Procyon	Procyon Next Sample WS	Jan 15, 2027	Mar 16, 2027	60	0 d	RED
	Procyon POR 4 Qual complete	May 26, 2027	Jul 28, 2027	63	0 d	RED
	Procyon POR 4 Production Release	Jul 19, 2027	Aug 4, 2027	16	0 d	AMBER
Lyra	Lyra Next Sample WS	Nov 5, 2027	Nov 2, 2027	-3	+44 d (pull-in)	GREEN
	Lyra POR 1 B0 Qual Complete	Jun 9, 2028	Mar 1, 2028	-100	+118 d (pull-in)	GREEN
	Lyra POR1 Production Release	Mar 31, 2028	Mar 27, 2028	-4	+136 d (pull-in)	GREEN

PORTFOLIO POSITION

8 of 12 standardized milestones sit in the red band (> 4 weeks late), 1 amber, 3 green. Worst exposure is Altair POR1,4 Module Qualified at 146 days late. Fastest erosion is Procyon Next Sample WS at 11.8 days per week over the trailing six weeks.

Portfolio Trends: Schedule position

Days early or late against each standardized milestone's target — sorted by exposure

Distance from the target line is the whole exposure
Marker shows which way it moved since the last report



Status band = gap against the milestone's target date: EARLY before target · ON TARGET on the date · GREEN up to 2 wk late · AMBER 2-4 wk · RED more than 4 wk.

Portfolio Trends: Altair 1

Forecast finish vs. target for each standardized milestone

Rising line = forecast moving away from target
Health bands: green ≤ 2 wk late · amber ≤ 4 wk · red > 4 wk

3

standardized milestones tracked

146

worst gap vs. target (days)

-11.0 d/wk

worst slip rate, 6-wk avg

0 / 0 / 3

green / amber / red band

Altair Oct 232K samples

RED · SLIPPING

**98**

days late vs. target

-6.2 d/wk

slip rate, 6-wk avg

-25 d

slipped since last report

Driver: Slip due to delay in starting all embedded substrates at OSAT A.
Next action: Oct 01 - Review break out for exact amounts being built in...

Altair POR1,4 Module Qualified

RED · SLIPPING

**146**

days late vs. target

-11.0 d/wk

slip rate, 6-wk avg

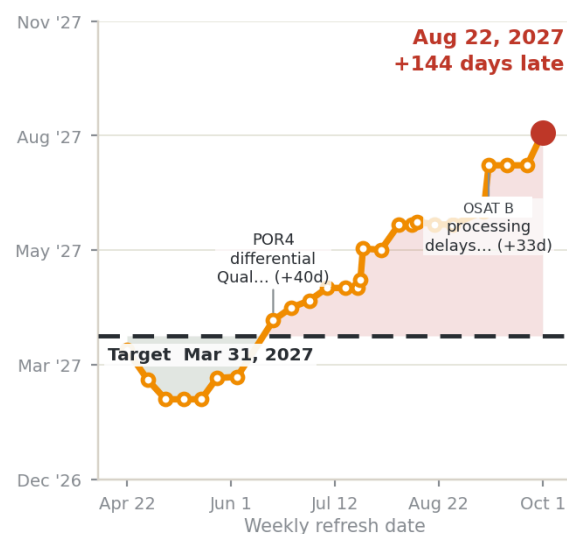
-24 d

slipped since last report

Driver: Slip due to alignment that Fab A is working on functional wafers now and will start qual wafers in early November.
Next action: Oct 01 - Get Fab A inventory and request WIP on a regular

POR1: MP release (OSAT A + OSAT B)

RED · SLIPPING

**144**

days late vs. target

-10.8 d/wk

slip rate, 6-wk avg

-23 d

slipped since last report

Driver: Slip due to alignment that Fab A is working on functional wafers now and will start qual wafers in early November. Sep 25 - No...
Next action: Oct 01 - Can Fab A start FSM on qual wafers now? Do we

WHAT MOVED THIS REFRESH · ALTAIR 1

Altair Oct 232K samples 25 d slipped; Altair POR1,4 Module Qualified 24 d slipped; POR1: MP release (OSAT A + OSAT B) 23 d slipped.

Portfolio Trends: Vega

Forecast finish vs. target for each standardized milestone

Data as of refresh: Oct 2, 2026

Rising line = forecast moving away from target

Health bands: green ≤ 2 wk late · amber ≤ 4 wk · red > 4 wk

3

standardized milestones tracked

83

worst gap vs. target (days)

-4.6 d/wk

worst slip rate, 6-wk avg

0 / 0 / 3

green / amber / red band

Vega Next samples (100 piece alpha samples)

RED · COMPLETE



54

days late vs. target

-0.4 d/wk

slip rate, 6-wk avg

Done

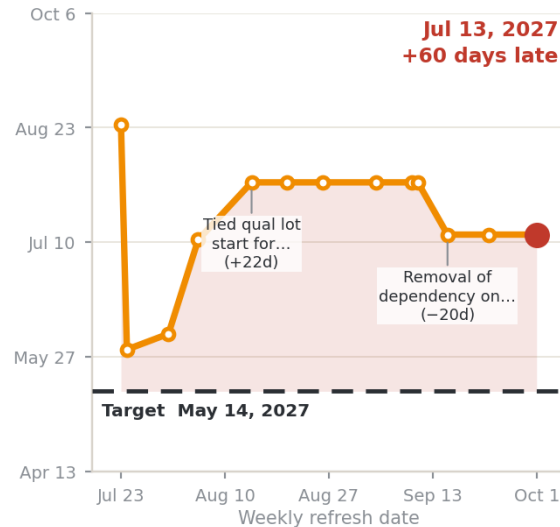
completed Aug 23

Driver: Pending completion of IQT. No Change.

Next action: Jun 18 - Match sample quantity to align with panel/ TLVR...

Vega POR4 Qual Complete (Pattern/OSAT A)

RED · RECOVERING



60

days late vs. target

+4.0 d/wk

pull-in, 6-wk avg

0 d

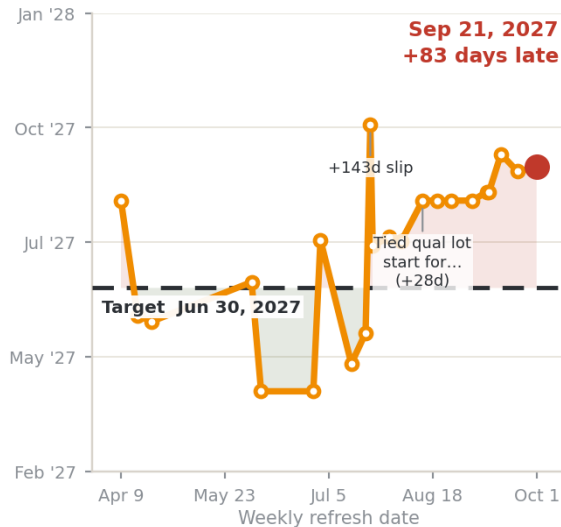
no change since last report

Driver: No change

Target moved Aug 26: Jun 30, 2027 → May 14, 2027 (2 moves this window)

Vega MP released

RED · SLIPPING



83

days late vs. target

-4.6 d/wk

slip rate, 6-wk avg

-3 d

slipped since last report

Driver: Slip due to Altair simulation and DOE

Target moved Jun 29: Mar 31, 2027 → Jun 30, 2027

Source: PM covering note, 2 Oct 2026

WHAT MOVED THIS REFRESH · VEGA

Vega MP released 3 d slipped.

Portfolio Trends: Procyon

Forecast finish vs. target for each standardized milestone

Rising line = forecast moving away from target
Health bands: green ≤ 2 wk late · amber ≤ 4 wk · red > 4 wk

3

standardized milestones tracked

63

worst gap vs. target (days)

-11.8 d/wk

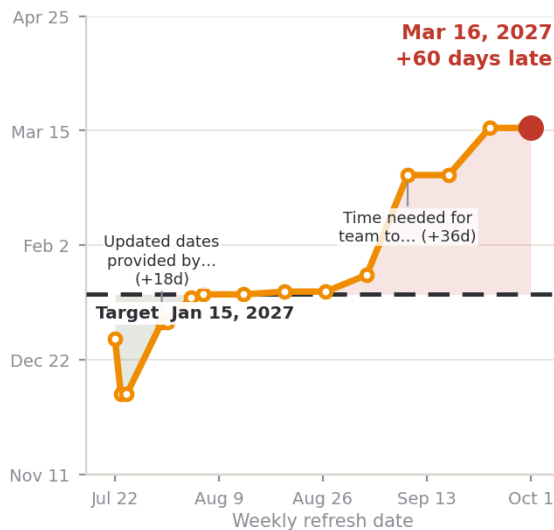
worst slip rate, 6-wk avg

0 / 1 / 2

green / amber / red band

Procyon Next Sample WS

RED · SLIPPING

**60**

days late vs. target

-11.8 d/wk

slip rate, 6-wk avg

0 d

no change since last report

Driver: No change from last time No change

Target moved Aug 20: Nov 30, 2026 → Jan 15, 2027 · APPROVED

Source: PM email, 23 Aug 2026

Procyon POR 4 Qual complete

RED · SLIPPING

**63**

days late vs. target

-7.8 d/wk

slip rate, 6-wk avg

0 d

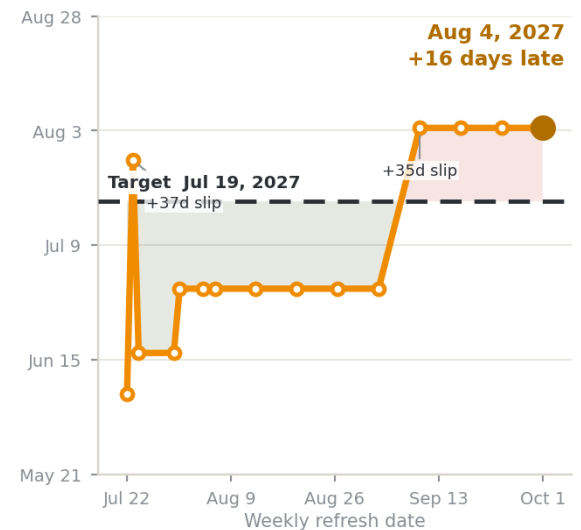
no change since last report

Driver: No change from last week

Next action: Aug 20 - A-033: Arrange a call with Rosa and team

Procyon POR 4 Production Release

AMBER · SLIPPING

**16**

days late vs. target

-7.0 d/wk

slip rate, 6-wk avg

0 d

no change since last report

Driver: No change since last week

Target moved Sep 30: Apr 29, 2027 → Jul 19, 2027 (2 moves this window)

WHAT MOVED THIS REFRESH · PROCYON

No milestone on this page moved at this refresh.

Portfolio Trends: Lyra

Forecast finish vs. target for each standardized milestone

Rising line = forecast moving away from target
Health bands: green ≤ 2 wk late · amber ≤ 4 wk · red > 4 wk

3

standardized milestones tracked

-3

worst gap vs. target (days)

+0.5 d/wk

worst slip rate, 6-wk avg

3 / 0 / 0

green / amber / red band

Lyra Next Sample WS

GREEN · RECOVERING



3

days early vs. target

+0.5 d/wk

pull-in, 6-wk avg

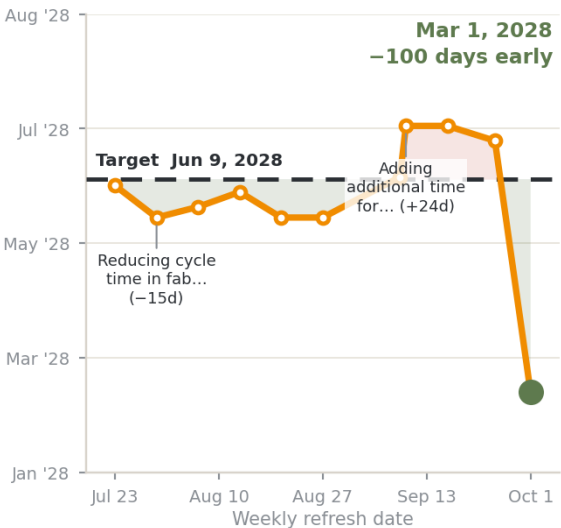
+44 d

pulled-in since last report

Driver: Pull-in from baking in a QFN 5x5 vehicle to de-risk the driver,...
Target moved Sep 10: Aug 2, 2027 → Nov 5, 2027
Source: PM covering note, 2 Oct 2026

Lyra POR 1 B0 Qual Complete

GREEN · RECOVERING



100

days early vs. target

+13.7 d/wk

pull-in, 6-wk avg

+118 d

pulled-in since last report

Driver: Pull-in from baking in a QFN 5x5 vehicle to de-risk the driver,...
Target moved Sep 10: Apr 28, 2028 → Jun 9, 2028
Source: PM covering note, 2 Oct 2026

Lyra POR1 Production Release

GREEN · RECOVERING



4

days early vs. target

+15.8 d/wk

pull-in, 6-wk avg

+136 d

pulled-in since last report

Driver: Pull-in due to leveraging the QFN evaluation on A0 which...
Target moved Oct 1: Jul 17, 2028 → Mar 31, 2028 (2 moves this window)

WHAT MOVED THIS REFRESH · LYRA

Lyra Next Sample WS 44 d pulled-in; Lyra POR 1 B0 Qual Complete 118 d pulled-in; Lyra POR1 Production Release 136 d pulled-in.