

Portfolio Trends: What changed this week

Movement measured against the previous workbook
Slip and pull-in are forecast moves, not target moves

Movement since Jul 31, 2026 — 10 of 12 milestones moved, 2 crossed a health band

9 / 1

pulled-in / slipped this week

6 / 0 / 6

was 5 / 2 / 5

+62 d

worst exposure (Program A POR1,4 Module Qualified)

2 of 12

still on an earlier update

HEALTH BAND CHANGES

Program B POR4 Qual Complete (Pattern) AMBER → RED (22 → 58 d)
Program C POR 4 Qual complete AMBER → GREEN (17 → 0 d)

WORST EXPOSURE NOW

Program A POR1,4 Module Qualified 62 d late (was 70 d)
POR1: MP release (OSAT) 61 d late
Program B Next samples (100 piece samples) 58 d late (was 59 d)
Program B POR4 Qual Complete (Pattern) 58 d late (was 22 d)
Program A POR1 Next Sample WS 38 d late

MILESTONE MOVEMENT AND DATA FLAGS

Program	Standardized milestone	Moved	Gap now (was)	Driver / flag
Program B	Program B POR4 Qual Complete (Pattern)	36 d slip	58 (22)	Pattern retest failure at OSAT
Program C	Program C Next Sample WS	18 d pull-in	-7 (11)	Pull-in due to supplier locking the WS slot two weeks early
Program C	Program C POR 4 Qual complete	17 d pull-in	0 (17)	Pull-in due to qual scope confirmed to the customer-exercised subset
Program A	Program A POR1,4 Module Qualified	8 d pull-in	62 (70)	Pull-in due to vendor agreeing to parallel qual reporting
Program D	Program D Next Sample WS	8 d pull-in	0 (8)	Pull-in due to ENG lot cycle time running faster than production lots
Program D	Program D POR 1 B0 Qual Complete	8 d pull-in	-10 (-2)	Pull-in due to qual lots leapfrogged onto the learning vehicle
Program C	Program C POR 4 Production Release	5 d pull-in	-7 (-2)	Pull-in due to release review moved ahead on early quality sign-off
Program B	Program B MP released	3 d pull-in	32 (35)	Pull-in due to fab committing an earlier ENG lot slot
Program D	Program D POR1 Production Release	2 d pull-in	-3 (-1)	Pull-in due to reducing cycle time in fab on ENG lots
Program B	Program B Next samples (100 piece samples)	1 d pull-in	58 (59)	Pull-in due to sample quantity matched to available panel

2 of 12 milestones were not refreshed before this report and still carry their Jul 30 update — their numbers are unchanged because nobody re-forecast them.

Moved = change in forecast finish against the previous workbook. Gap now (was) = days late against target, this report and last. Flags describe changes to the recorded data, not to the schedule.

Portfolio Trends: Summary

All standardized milestones across the four programs — one page per program follows

12
standardized milestones tracked

4
programs on this report

62 d
worst gap (Program A)

-26.0 d/wk
worst slip rate, 6-wk avg (Program A)

Program	Standardized milestone (exact naming)	Target	Forecast finish	Gap (d)	Moved this refresh	Band
Program A	Program A POR1 Next Sample WS	Aug 7, 2026	Sep 14, 2026	38	0 d	RED
	Program A POR1,4 Module Qualified	Mar 15, 2027	May 16, 2027	62	+8 d (pull-in)	RED
	POR1: MP release (OSAT)	Mar 31, 2027	May 31, 2027	61	0 d	RED
Program B	Program B Next samples (100 piece samples)	Jun 30, 2026	Aug 27, 2026	58	+1 d (pull-in)	RED
	Program B POR4 Qual Complete (Pattern)	May 14, 2027	Jul 11, 2027	58	-36 d (slip)	RED
	Program B MP released	Jun 30, 2027	Aug 1, 2027	32	+3 d (pull-in)	RED
Program C	Program C Next Sample WS	Nov 30, 2026	Nov 23, 2026	-7	+18 d (pull-in)	GREEN
	Program C POR 4 Qual complete	May 26, 2027	May 26, 2027	0	+17 d (pull-in)	GREEN
	Program C POR 4 Production Release	Apr 29, 2027	Apr 22, 2027	-7	+5 d (pull-in)	GREEN
Program D	Program D Next Sample WS	Aug 2, 2027	Aug 2, 2027	0	+8 d (pull-in)	GREEN
	Program D POR 1 B0 Qual Complete	Apr 28, 2028	Apr 18, 2028	-10	+8 d (pull-in)	GREEN
	Program D POR1 Production Release	May 31, 2028	May 28, 2028	-3	+2 d (pull-in)	GREEN

PORTFOLIO POSITION

6 of 12 standardized milestones sit in the red band (> 4 weeks late), 0 amber, 6 green. Worst exposure is Program A POR1,4 Module Qualified at 62 days late. Fastest erosion is Program A POR1,4 Module Qualified at 26.0 days per week over the trailing six weeks.

Portfolio Trends: Schedule position

Days early or late against each standardized milestone's target — sorted by exposure

Distance from the target line is the whole exposure
Marker shows which way it moved at the last update



Status band = gap against the milestone's target date: EARLY before target · ON TARGET on the date · GREEN up to 2 wk late · AMBER 2-4 wk · RED more than 4 wk.

○ 2 of 12 milestones were not refreshed for this report and still carry their Jul 30 update.

Portfolio Trends: Program A

Forecast finish vs. target for each standardized milestone

3

standardized milestones tracked

62

worst gap vs. target (days)

-26.0 d/wk

worst slip rate, 6-wk avg

0 / 0 / 3

green / amber / red band

Program A POR1 Next Sample WS

RED · SLIPPING

**38**

days late vs. target

-8.0 d/wk

slip rate, 6-wk avg

0 d

no change this refresh

Driver: Slip due to OSAT test capacity reallocated to production lots
Next action: Jul 30 - Check hand carry of samples morning of 07/31

Target moved May 14: Jul 31, 2026 → Aug 7, 2026

Program A POR1,4 Module Qualified

RED · SLIPPING

**62**

days late vs. target

-26.0 d/wk

slip rate, 6-wk avg

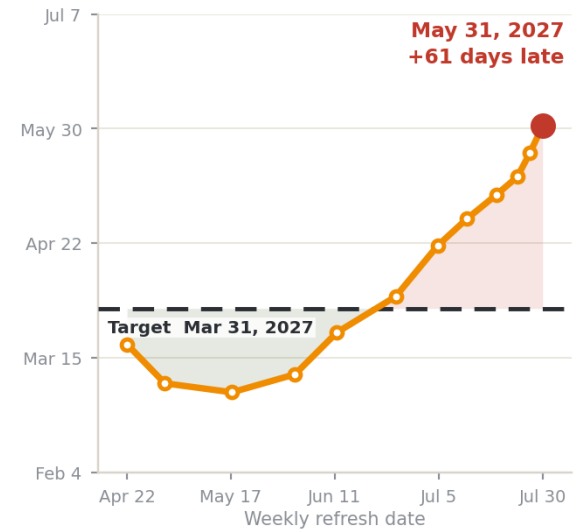
+8 d

pulled-in this refresh

Driver: Pull-in due to vendor agreeing to parallel qual reporting
Next action: Jul 30 - Add flow lock for vendor to process qual lots

POR1: MP release (OSAT)

RED · SLIPPING

**61**

days late vs. target

-9.0 d/wk

slip rate, 6-wk avg

0 d

no change this refresh

Driver: Slip due to qual scope additions and increased duration for FA reviews
Next action: Jul 30 - Qual scope needs to be finalised with the lead...

WHAT MOVED THIS REFRESH — PROGRAM A

Program A POR1,4 Module Qualified 8 d pulled-in. Still on an earlier update: Program A POR1 Next Sample WS (Jul 30), POR1: MP release (OSAT) (Jul 30).

Portfolio Trends: Program B

Forecast finish vs. target for each standardized milestone

Rising line = forecast moving away from target
Health bands: green ≤ 2 wk late · amber ≤ 4 wk · red > 4 wk

3

standardized milestones tracked

58

worst gap vs. target (days)

-19.5 d/wk

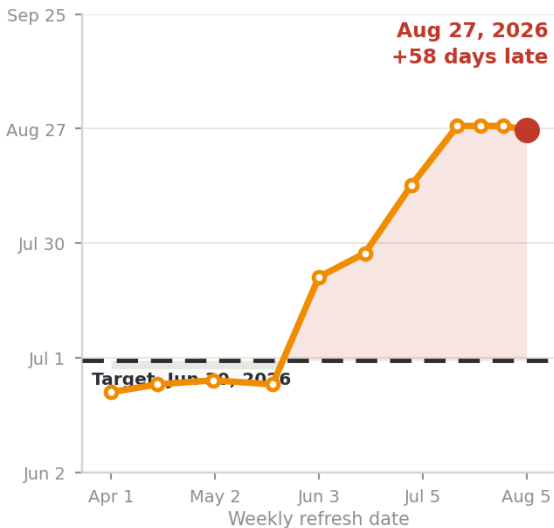
worst slip rate, 6-wk avg

0 / 0 / 3

green / amber / red band

Program B Next samples (100 piece samples)

RED · SLIPPING



58

days late vs. target

-3.0 d/wk

slip rate, 6-wk avg

+1 d

pulled-in this refresh

Driver: Pull-in due to sample quantity matched to available panel
Next action: Jun 18 - Match sample quantity to align with panel/TLVR

Program B POR4 Qual Complete (Pattern)

RED · RECOVERING



58

days late vs. target

+23.7 d/wk

pull-in, 6-wk avg

-36 d

slipped this refresh

Driver: Slip due to pattern retest failure at OSAT; qual lot requeued
Next action: Aug 6 - Confirm retest slot and expedite the requeued qual...

Program B MP released

RED · SLIPPING



32

days late vs. target

-19.5 d/wk

slip rate, 6-wk avg

+3 d

pulled-in this refresh

Driver: Pull-in due to fab committing an earlier ENG lot slot
Next action: Aug 12 - Hold the committed ENG lot slot through tape-out...

Target moved Jul 7: Mar 31, 2027 → Jun 30, 2027

WHAT MOVED THIS REFRESH — PROGRAM B

Program B POR4 Qual Complete (Pattern) 36 d slipped; Program B Next samples (100 piece samples) 1 d pulled-in; Program B MP released 3 d pulled-in.

Portfolio Trends: Program C

Forecast finish vs. target for each standardized milestone

Rising line = forecast moving away from target
Health bands: green ≤ 2 wk late · amber ≤ 4 wk · red > 4 wk**3**

standardized milestones tracked

0

worst gap vs. target (days)

+4.5 d/wk

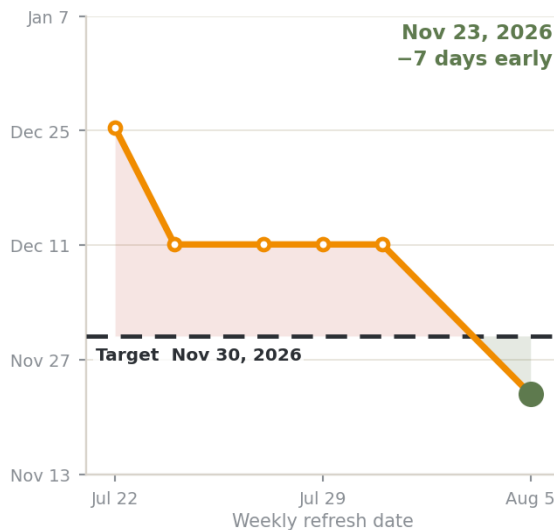
worst slip rate, 6-wk avg

3 / 0 / 0

green / amber / red band

Program C Next Sample WS

GREEN · RECOVERING

**7**

days early vs. target

+9.5 d/wk

pull-in, 6-wk avg

+18 d

pulled-in this refresh

Driver: Pull-in due to supplier locking the WS slot two weeks early
Next action: Aug 8 - Confirm inbound logistics for the early WS delivery

Program C POR 4 Qual complete

GREEN · RECOVERING

**0**

on target

+6.0 d/wk

pull-in, 6-wk avg

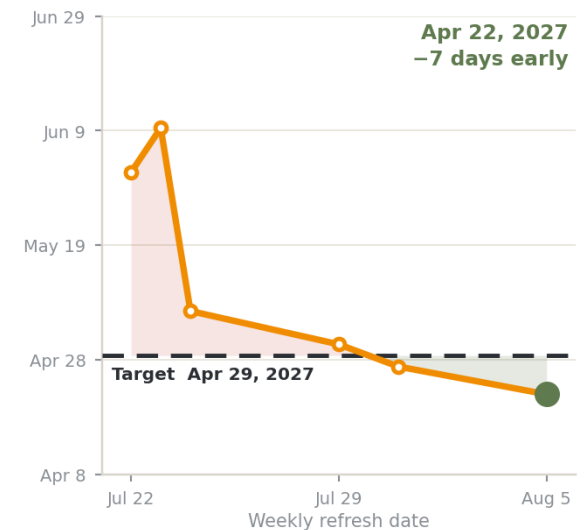
+17 d

pulled-in this refresh

Driver: Pull-in due to qual scope confirmed to the customer-exercised subset
Next action: Aug 14 - Publish the reduced qual matrix to the core team

Program C POR 4 Production Release

GREEN · RECOVERING

**7**

days early vs. target

+4.5 d/wk

pull-in, 6-wk avg

+5 d

pulled-in this refresh

Driver: Pull-in due to release review moved ahead on early quality sign-off
Next action: Aug 20 - Hold the early release review date with operations**Target moved Jul 24: May 20, 2027 → Apr 29, 2027**

WHAT MOVED THIS REFRESH — PROGRAM C

Program C POR 4 Production Release 5 d pulled-in; Program C POR 4 Qual complete 17 d pulled-in; Program C Next Sample WS 18 d pulled-in.

Portfolio Trends: Program D

Forecast finish vs. target for each standardized milestone

Rising line = forecast moving away from target
Health bands: green ≤ 2 wk late · amber ≤ 4 wk · red > 4 wk

3

standardized milestones tracked

0

worst gap vs. target (days)

+2.0 d/wk

worst slip rate, 6-wk avg

3 / 0 / 0

green / amber / red band

Program D Next Sample WS

GREEN · RECOVERING



0

on target

+5.5 d/wk

pull-in, 6-wk avg

+8 d

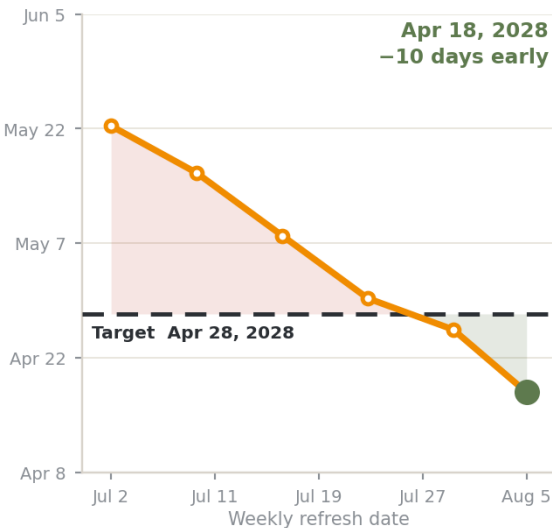
pulled-in this refresh

Driver: Pull-in due to ENG lot cycle time running faster than production lots

Next action: Jul 30 - Align on vendor schedule, pushing for further pull-in

Program D POR 1 B0 Qual Complete

GREEN · RECOVERING



10

days early vs. target

+8.0 d/wk

pull-in, 6-wk avg

+8 d

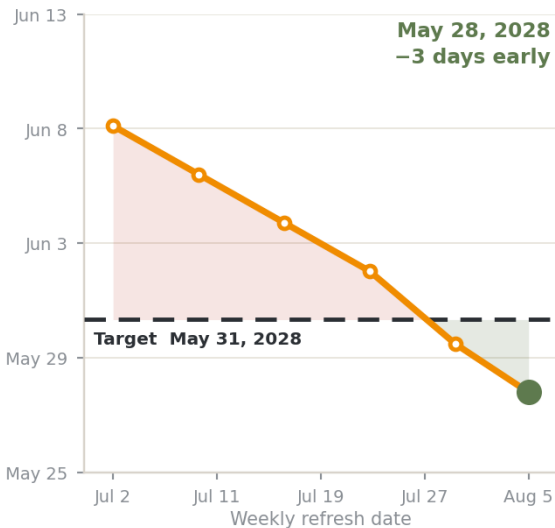
pulled-in this refresh

Driver: Pull-in due to qual lots leapfrogged onto the learning vehicle

Next action: Aug 18 - Keep learning-vehicle wafers coupled to the qual...

Program D POR1 Production Release

GREEN · RECOVERING



3

days early vs. target

+2.0 d/wk

pull-in, 6-wk avg

+2 d

pulled-in this refresh

Driver: Pull-in due to reducing cycle time in fab on ENG lots

Next action: Sep 1 - Carry the fab cycle-time gain into the release plan

WHAT MOVED THIS REFRESH — PROGRAM D

Program D POR1 Production Release 2 d pulled-in; Program D Next Sample WS 8 d pulled-in; Program D POR 1 B0 Qual Complete 8 d pulled-in.